

APPENDIX A GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2018/2019				2019/2020	2020/2021	2021/2022	2022/2023
		Q4 Working Budget	Actual 30 June 2018	Q1 Revised Budget	Variance Q4 Working v Q1 Revised Budget	Q1 Projection	Q1 Projection	Q1 Projection	Q1 Projection
		£		£	£	£	£	£	£
General Fund - Schemes									
	Stevenage Direct Services	1,703,760	16,777	2,271,500	567,740	1,020,500	521,000	515,500	404,600
	Housing Development	1,007,950		1,007,950		680,000			
	Finance and Estates	17,203,080	35,399	17,154,080	(49,000)	2,830,720	2,120,220	390,000	90,000
	Corporate Projects, Customer Services & Technology	847,610	72,862	847,610		300,000	300,000	300,000	300,000
	Housing and Investment	1,331,440	30,064	1,380,440	49,000	90,000	5,000		
	Regeneration	9,477,410	54,742	8,083,410	(1,394,000)	12,200,000	500,000		
	Communities and Neighbourhoods	205,260	41,395	205,260		44,000	20,000	40,000	20,000
	Planning and Regulatory	1,029,000	55,099	1,057,000	28,000	379,000	318,000	323,000	318,000
	Total Schemes with Growth Added	32,805,510	306,338	32,007,250	(798,260)	17,544,220	3,784,220	1,568,500	1,132,600
General Fund -Resources									
	Capital Receipts	5,863,010		6,564,791	701,781	1,910,028	506,518	95,528	
	Debt Provision Receipts								
	New Build 1-4-1 Receipts - Additional Funding from HRA for RP Grants	701,330		701,330					
	Unpooled Receipts	12,500		12,500					
	Grants	257,800		257,800					
	S106's	25,000		25,000					
	LEP	8,200,000		6,800,000	(1,400,000)	11,700,000			
	RCCO	417,000		417,000		4,000	4,000	4,000	4,000
	Regeneration Asset Reserve	140,500		140,500					
	Capital Reserve (BG916 Revenue Savings)	720,000		619,959	(100,041)	720,000	720,000	720,000	512,128
	Capital Reserve (BG903 Housing Receipts)	373,313		373,313		386,472	386,472	386,472	386,472
	New Homes Bonus	514,307		514,307		258,000	312,000	362,500	230,000
	Prudential Borrowing Approved	15,580,750		15,580,750		2,565,720	1,855,230		
	Unapproved Borrowing								
	Total Resources (General Fund)	32,805,510		32,007,250	(798,260)	17,544,220	3,784,220	1,568,500	1,132,600

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		£		£	£	£	£	£	£
	General Funds Receipts								
	Unallocated B/fwd	(5,488,778)		(5,319,964)	168,814	(717,273)	(429,645)	(1,651,127)	(4,195,599)
	In Year Receipts	(1,664,600)		(1,962,100)	(297,500)	(1,622,400)	(1,728,000)	(2,640,000)	
	Used in Year	5,863,010		6,564,791	701,781	1,910,028	506,518	95,528	
	General Fund Receipts Unallocated C/fwd	(1,290,368)		(717,273)	573,095	(429,645)	(1,651,127)	(4,195,599)	(4,195,599)
	Capital Reserve Resource								
	Unallocated B/fwd					(378,041)	(728,041)	(1,078,041)	(1,428,041)
	In Year Resource	(1,371,313)		(1,371,313)		(1,456,472)	(1,456,472)	(1,456,472)	(1,456,472)
	Used in Year	1,093,313		993,272	(100,041)	1,106,472	1,106,472	1,106,472	898,600
	Capital Reserve Unallocated C/fwd	(278,000)		(378,041)	(100,041)	(728,041)	(1,078,041)	(1,428,041)	(1,985,913)

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		£		£	£	£	£	£	£
	Stevenage Direct Services								
	Parks & Open Spaces								
KC218	Hertford Road Play Area (S106 Funded)	25,000		25,000					
KE911	Play Area Improvement Programme	286,260	40	286,260		137,000	243,000	283,500	220,000
KE097	Litter bins	68,640	552	68,640		125,000	73,000	83,000	10,000
KE329	Play Areas Fixed Play	17,000	16,185	17,000					
	Vehicles, Plant, Equipment								
KE349	Waste Receptacles	30,000		30,000		15,000	15,000		
Various	Vehicle/Plant replacement Programme - See Appendix A1 for details	1,276,860		1,844,600	567,740	743,500	190,000	149,000	174,600
	Total Revised Stevenage Direct Services	1,703,760	16,777	2,271,500	567,740	1,020,500	521,000	515,500	404,600

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		£		£	£	£	£	£	£
	Housing Development								
KG030	Grants To Registered Providers	795,450		795,450					
KE328	Archer Road Neighbourhood Centre 2014 (General Fund)	12,500		12,500					
KG032	Building Conversion into New Homes - Ditchmore Lane	200,000		200,000		680,000			
	Total Housing Development	1,007,950		1,007,950		680,000			

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	Finance & Estates								
KG002	Garages	3,430,810	25,529	3,430,810		2,815,720	2,105,220	375,000	75,000
KG025	Garage Site Assembly	180,000	9,870	180,000					
KR911	Deferred Works Reserve	285,040		236,040	(49,000)				
KR912	Investment Property	13,244,050		13,244,050					
KR914	IDOX Property Management Software	21,180		21,180					
KR915	Energy Performance Surveys and Proposed Building Works	42,000		42,000		15,000	15,000	15,000	15,000
	Total Finance & Estates	17,203,080	35,399	17,154,080	(49,000)	2,830,720	2,120,220	390,000	90,000

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		£		£	£	£	£	£	£
	Corporate Projects, Customer Services & Technology								
	IT General								
KS251	Harmonising Infrastructure Technology (for shared service)	32,240	4,572	32,240					
KS268	Infrastructure Investment		42,494	250,450	250,450	200,000	300,000	300,000	300,000
KS260	Replacement HR & Payroll System	23,520	6,854	23,520					
KS262	On-Line Housing Application Form	3,250		3,250					
KS269	New Intranet		9,597	74,150	74,150				
	Total IT General	59,010	63,517	383,610	324,600	200,000	300,000	300,000	300,000
	CTOC								
KS268	Infrastructure Investment	250,450			(250,450)				
KS269	New Intranet	74,150			(74,150)				
KS270	Online Customer Account (formerly Capita Advantage Digital)	100,000		100,000					
KS271	Corporate Website - Redesign	99,000		99,000					
KS256	Uniform Implementation		3,650	10,000	10,000				
KS263	Waste and Recycling System	90,000		80,000	(10,000)				
KS272	Electronic SMB Reports System		5,695						
KS273	Call Recording	46,000		46,000					
KS264	Civica Icon Payments (Car Park Season Ticket Online Solution)	10,000		10,000					
KS274	New CRM Technology	99,000		99,000					
KS275	Future Online Development of Civica Icon Payments	20,000		20,000					
TBA	Next Generation Telephony					100,000			
	Total CTOC	788,600	9,345	464,000	(324,600)	100,000			
	Total Corporate Projects, Customer Services & Technology	847,610	72,862	847,610		300,000	300,000	300,000	300,000

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		£		£	£	£	£	£	£
	Housing and Investment								
KG024	Asbestos Surveyor for Garages (one year contract)	26,720		26,720					
	Play Centres								
KC910	Pin Green - New Storage Heaters	8,500		8,500					
KC911	Pin green - Replace External lighting	12,000		12,000					
KC912	Pin Green - Replace Hall Lighting	10,000		10,000					
KC913	Bandle Hill - Replace External Door Sets	6,000		6,000					
	Community Centres								
KE902	Community Centres General	32,000	8,648	32,000					
New	St Nicholas - Replacemement Windows					25,000			
KE471	St Nicholas - Boiler and Hot Water Installation Upgrade	22,000	7,768	42,000	20,000				
New	St Nicholas Annexe - External Decorations					20,000			
New	Bedwell - External Cedar Cladding Works						5,000		
New	Shephal - Boiler Replacement					45,000			
KE472	The Oval - Replace Radiators	8,000		8,000					
KE473	Springfield House - Works to External Envelope.	15,000		15,000					
KE484	Springfield House - Boiler upgrade	16,000		30,000	14,000				
KE474	Timebridge - Boiler and Hot Water replacement (3/5th of Cost to SBC)	108,000	6,051	108,000					
	Park Pavilions								
KE907	Park Pavilions General	9,000		9,000					
KE475	Chells - Decommission Shower & Provide Hot Water To Changing Rooms	25,000		25,000					
KE476	Shephalbury Bowls - Reroofing	18,000		18,000					
KE477	Ridlins - Upgrade Heating and Ventilating Equipment	7,500		7,500					
KE478	St Nicholas - Electric Heating Replacement	8,000		8,000					
KE479	Canterbury Way - Demolition	12,000		12,000					
	Depots								
KE903	Depots	15,000	15	15,000					
KE480	Cavendish Rd - Office Alterations	35,000		35,000					
	Cemeteries								
KE904	Cemetery Buildings	15,000		15,000					
KE481	Weston Road - Replace / Upgrade Electric Space Heating.	25,000		25,000					
KE482	Weston road - External Joinery Decorations	10,000		10,000					
KR900	Council Offices	23,710	697	23,710					
KR139	Swingate House - Reroofing	3,360		3,360					
KR141	Corporate Buildings - Essential Health & Safety Electrical Works	25,000		25,000					
KR142	Corporate and Commercial Buildings - Condition survey	30,000		30,000					

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	Housing and Investment (cont'd)								
	Commercial Estate								
KE448	Indoor Market Essential Health & Safety Works	113,000	5,970	113,000					
KE449	Indoor Market - Fire Alarm Replacement	75,000		75,000					
KE450	Indoor Market Toilet Refurbishment	24,650		24,650					
KR136	Preparation Works to Units 1,4,5 of the former QD Building	57,500		57,500					
KR137	Works to 29 Town Square	27,500		27,500					
KR138	Town Square Assets - Condition Survey	113,000		113,000					
KE033	Town Centre Toilets - Reroofing / Remedial Works	5,000	915	20,000	15,000				
KR143	Town Chambers - Reroofing, Guttering, Rainwater Pipe Replacement. Safe roof access	200,000		200,000					
KR144	Town Chambers - Essential Works to Existing Windows	50,000		50,000					
KR145	Town Chambers / Square - External Facade Structural Repairs	110,000		110,000					
KR146	Town Chambers - Landlords Electrical Inspection and Remedial Works	30,000		30,000					
	Total Housing and Investment	1,331,440	30,064	1,380,440	49,000	90,000	5,000		

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	Regeneration								
KE384	Town Centre Improvements Phase 2 incl wayfinding signage	229,410	9,488	235,410	6,000				
KE438	Public Realm Improvements to Market Place	503,000	14,125	503,000					
KE439	Public Realm Improvements to Town Square (GD1)	545,000		545,000		500,000	500,000		
KE454	Town Centre Regeneration Programme (GD1)	5,500,000		5,500,000					
KE466	Bus Interchange (GD3)	200,000	26,859	200,000		7,800,000			
KE467	CCTV Relocation (GD1)	1,000,000	4,270	1,000,000					
KE439	Town Square Improvements	1,000,000			(1,000,000)	2,500,000			
KE469	Leisure Centre (GD1)	500,000		100,000	(400,000)	1,400,000			
	Total Regeneration	9,477,410	54,742	8,083,410	(1,394,000)	12,200,000	500,000		

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	Community & Neighbourhoods								
KC900	Arts and Leisure Centre - Improvements	29,330	16,277	29,330					
KC901	Stevenage Swimming Centre	9,220	975	9,220					
KC202	Fairlands Valley Park - Aqua	7,000		7,000		24,000			
NEW	Fairlands Valley Park - New Rowing boats/Pedaloos	23,000		23,000					
KC224	Leisure Stock Condition	40,000		40,000				20,000	
KC221	St Nicholas Play Centre Equipment	19,200	19,143	19,200					
KC225	Bandley Hill Play Centre - Treehouse	30,000		30,000					
KE452	Mobile CCTV Cameras	19,760		19,760					
KE224	CCTV	15,750	5,000	15,750		20,000	20,000	20,000	20,000
KC226	Boathouse Roof Replacement (FVP)	12,000		12,000					
	Total Community & Neighbourhoods	205,260	41,395	205,260		44,000	20,000	40,000	20,000

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	Planning & Regulatory								
KE119	Off Street Car Parks (Multi Storey Car Parks)	332,500	3,643	389,640	57,140	180,000	225,000	225,000	225,000
KE900	Off Street Car Parks (Surface Car Parks)	44,050		31,910	(12,140)				
KE122	MSCP's Lighting Improvements	80,000		80,000		20,000			
TBA	CCTV Cameras (en route to MSCP)	10,000		10,000					
KE201	Hard standings	73,810	19,316	73,810		50,000	50,000	50,000	50,000
KE100	Residential Parking	78,610	977	78,610		70,000			
KE470	Electric Car Charging Points	15,000		15,000					
KE217	Parking Restrictions	44,700	5	44,700		25,000	25,000	25,000	25,000
KE440	Town Centre Pond Replacement Fountain Pump	6,000			(6,000)				
KE441	Parking Enforcement - Phased replacement pay & display machines	22,000		22,000					
KE442	Parking Enforcement - Burymead Permit Parking Area Implementation	10,000		10,000					
KE443	Parking Enforcement - Old Town Permit Parking Area Implementation	12,000		1,000	(11,000)	11,000			
KE444	Coreys Mill Lane - Additional Parking Capacity	24,530	88	24,530					
KE107	Christmas Lights					5,000		5,000	
KG010	House Renovation/Improvement Grants	18,000		18,000		18,000	18,000	18,000	18,000
KG011	Disabled Facilities Grants	257,800	31,069	257,800					
	Total Planning & Regulatory	1,029,000	55,099	1,057,000	28,000	379,000	318,000	323,000	318,000